Updated HRA Business Plan

APPENDIX A

		RAG Rating	Year 13 Original	Year 13 Revised	Year 13 Change	Year 14 Reported Dec 24	Year 14 Revised Jan 25	Year 14 Final Feb 25	Year 14 Change Jan 25 v Feb 25
Line			2024/25	2024/25	2024/25	2025/26	2025/26	2025/26	2025/26
			(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Expenditure		£	£	£	£	£	£	£
1	Maintenance incl. stock reduction factor		3,622,530	3,970,370	347,840	4,347,100	4,347,100	4,347,100	0
2	Depreciation - Capital Programme		2,906,670	2,906,670	0	3,555,960	3,555,960	3,555,960	0
3	Revenue Contribution to MRA		407,570	407,570	0	0	0	0	0
4	Management Costs (incl Sweeping and RTB Admin)		2,777,600	3,019,190	241,590	3,019,630	2,980,260	2,980,260	0
5	Utilities		537,600	537,600	0	537,600	537,600	537,600	0
6	Provision for Bad Debts		55,440	55,440	0	55,440	55,440	55,440	0
7	Council Tax In Empty Properties		77,830	147,830	70,000	149,290	149,290	149,290	0
8	Debt Management Expenses		75,390	75,390	0	77,650	77,650	77,650	0
9	Revenue Contribution to the Capital Programme		613,630	1,463,630	850,000	1,550,270	1,550,270	1,550,270	0
10	HRA Interest Repayments on Debt		1,153,530	1,153,530	0	1,062,330	1,062,330	1,062,330	0
11	Principal Payments on Debt - MRP		1,414,300	1,414,300	0	1,414,300	1,414,300	1,414,300	0
12	Recharges (Including Insurance and Pension Costs)		2,737,540	2,812,730	75,190	2,949,810	2,949,810	2,862,010	(87,800)
			16,379,630	17,964,250	1,584,620	18,719,380	18,680,010	18,592,210	(87,800)
	Income								
13	Dwelling Rents (incl.stock reduction factor)		(15,389,030)	(15,689,030)	(300,000)	(16,129,490)	(16,129,490)	(16,129,490)	0
14	Service Charges (incl.stock reduction factor)		(584,260)	(584,260)	Ò	(600,040)	(600,040)	(600,040)	0
15	Garage Rents (incl. stock reduction factor)		(179,250)	(179,250)	0	(184,090)	(184,090)	(184,090)	0
16	Non Dwelling Rents		(185,370)	(185,370)	0	(217,580)	(217,580)	(217,580)	0
17	Misc. Income		(32,910)	(32,910)	0	(32,910)	(32,910)	(32,910)	0
18	Investment Income		(329,720)	(459,720)	(130,000)	(329,720)	(329,720)	(329,720)	0
19	Capital Receipts (to cover Admin Costs of RTB's)		(19,500)	(19,500)	Ò	(19,500)	(19,500)	(19,500)	0
	, , , , , , , , , , , , , , , , , , , ,		(16,720,040)	(17,150,040)	(430,000)	(17,513,330)	(17,513,330)	(17,513,330)	0
20	Estimated Planned Use of Reserves*		(152,460)	(1,232,150)	(1,079,690)	(35,860)	(35,860)	(35,860)	0
	Surplus (-)/Deficit (+) on HRA Balance		(492,870)	(417,940)	74,930	1,170,190	1,130,820	1,043,020	(87,800)

^{*} This adjustments relates to a seperate decision earlier in the year

Revenue Estimates 2025/26 Housing Revenue Account (HRA)

Analysis by Type of Spend	2024/25 Original Estimate	2025/26 Original Estimate
Direct Expenditure	£	£
Employee Expenses	1,933,820	2,073,680
Premises Related Expenditure	4,384,690	5,171,050
Transport Related Expenditure	37,870	37,870
Supplies & Services	696,590	689,060
Third Party Payments	1,030	61,030
Transfer Payments	17,000	37,000
Interest Payments	1,153,530	1,062,330
Direct Capital Financing Costs	2,027,930	2,964,570
Total Direct Expenditure	10,252,460	12,096,590
Direct Income		, ,
Other Grants, Reimbursements and Contributions	(8,440)	(8,440)
Sales, Fees and Charges	(628,230)	(644,010)
Rents Receivable	(15,754,250)	(16,531,760)
Interest Receivable	(329,120)	(329,120)
Total Direct Income	(16,720,040)	(17,513,330)
Net Direct Costs	(6,467,580)	(5,416,740)
Indirect Income/Expenditure		
FRS17/IAS19 Pension Costs	0	0
Service Unit and Central Costs	2,911,930	3,036,400
Capital Financing Costs	3,389,630	3,633,610
Recharged Income	(174,390)	(174,390)
Total Indirect Income/Expenditure	6,127,170	6,495,620
Contributions to/(from) reserves		
Contributions to/(from) Reserves	340,410	(1,078,880)
Total Contributions to/(from) reserves	340,410	(1,078,880)
Net Contribution to/(from) Reserves	340,410	(1,078,880)
Total for HRA	0	0

Analysis by Section/Function	2024/25 Original Estimate £	2025/26 Original Estimate £
HRA - I&E - Capital Grants		
Indirect Income/Expenditure	0	0
Net Total	0	0
HRA - MIRS Items to be excluded from HRA balance		
Direct Expenditure	613,630	1,550,270
Indirect Income/Expenditure	345,570	(62,000)
Net Total	959,200	1,488,270
HRA - MIRS Reversal of Capital Grant		
Indirect Income/Expenditure	0	0
Net Total	0	0
HRA - MIRS HRA - Contributions Payable to the Pension Scheme Direct Expenditure	0	0
Net Total	0	0
HRA - MIRS Total IAS 19 Adjustments		
Indirect Income/Expenditure	0	0
Net Total	0	0
HRA - MIRS Minimum Revenue Provision		
Direct Expenditure	1,414,300	1,414,300
Net Total	1,414,300	1,414,300
Total for Finance - Financing Items	2,373,500	2,902,570
HRA - Lease Holders Charges		
Direct Income	(90,470)	(90,470)
Indirect Income/Expenditure	16,530	17,310
Net Total	(73,940)	(73,160)
Total for CD Operations and Delivery Management and Administration	(73,940)	(73,160)

Analysis by Section/Function	2024/25 Original Estimate £	2025/26 Original Estimate £
HRA - Policy & Management		
Direct Expenditure	53,940	53,940
Indirect Income/Expenditure	445,880	450,270
Net Total	499,820	504,210
HRA - Tenancy Management & Rent Collection		
Direct Expenditure	1,128,660	1,236,070
Direct Income	(8,440)	(8,440)
Indirect Income/Expenditure	584,240	575,860
Net Total	1,704,460	1,803,490
HRA - Tenant Relations		
Direct Expenditure	107,390	130,260
Direct Income	(2,200)	(2,200)
Indirect Income/Expenditure	36,600	68,440
Net Total	141,790	196,500
HRA - Right to Buy Administration		
Direct Expenditure	51,940	54,210
Direct Income	(19,500)	(19,500)
Indirect Income/Expenditure	76,040	85,330
Net Total	108,480	120,040
HRA - Unapportionable Central Overheads Contribution		
Indirect Income/Expenditure	275,720	275,720
Net Total	275,720	275,720
HRA - Pumping Stations		
Direct Expenditure	6,570	6,570
Direct Income	(2,920)	(2,920)
Indirect Income/Expenditure	5,520	5,940
Net Total	9,170	9,590
HRA - Sewerage Expenses		
Direct Expenditure	22,200	22,200
Direct Income	(22,980)	(22,980)
Indirect Income/Expenditure	5,420	7,040
Net Total	4,640	6,260
HRA - Communal Central Heating		
Direct Expenditure	249,500	249,500
Direct Income	(92,130)	(92,130)
Indirect Income/Expenditure	13,660	6,510
Net Total	171,030	163,880

Analysis by Section/Function	2024/25 Original Estimate £	2025/26 Original Estimate £
HRA - Sheltered Units		
Direct Expenditure	360,150	374,820
Direct Income	(182,760)	(198,540)
Indirect Income/Expenditure	35,960	39,730
Net Total	213,350	216,010
HRA - Sheltered Units ECC Grant Funded Pilots		
Direct Expenditure	3,000	3,000
Net Total	3,000	3,000
HRA - Estate Sweeping		
Direct Expenditure	104,500	104,500
Net Total	104,500	104,500
HRA - Communal Cleaning		
Direct Expenditure	85,250	85,250
Direct Income	(37,710)	(37,710)
Net Total	47,540	47,540
HRA - Communal Electricity		
Direct Expenditure	256,940	256,940
Direct Income	(84,510)	(84,510)
Indirect Income/Expenditure	3,350	5,080
Net Total	175,780	177,510
HRA - Estate Lighting		
Direct Expenditure	19,120	19,120
Net Total	19,120	19,120
HRA - Maintenance Of Grounds		
Direct Expenditure	22,620	22,620
Direct Income	(93,050)	(93,050)
Indirect Income/Expenditure	187,190	190,360
Net Total	116,760	119,930
HRA - Tenants Rentals		
Direct Income	(15,622,370)	(16,367,670)
Indirect Income/Expenditure	0	1,200
Net Total	(15,622,370)	(16,366,470)

Analysis by Section/Function	2024/25 Original Estimate £	2025/26 Original Estimate £
HRA - Rents & Other Charges		
Direct Expenditure	77,830	149,290
Net Total	77,830	149,290
HRA - Rent Income		
Direct Income	(23,790)	(28,800)
Net Total	(23,790)	(28,800)
HRA - Interest Receivable		
Direct Income	(329,120)	(329,120)
Net Total	(329,120)	(329,120)
HRA - Rent Arrears Provision		
Direct Expenditure	55,440	55,440
Net Total	55,440	55,440
HRA - Interest Charges		
Direct Expenditure	1,153,530	1,062,330
Net Total	1,153,530	1,062,330
HRA - Capital Charges		
Indirect Income/Expenditure	3,044,060	3,695,610
Net Total	3,044,060	3,695,610
HRA - Use of Balances		
Contributions to/(from) reserves	340,410	(1,078,880)
Net Total	340,410	(1,078,880)
Total for Housing	(7,708,850)	(9,073,300)

Analysis by Section/Function	2024/25 Original Estimate £	2025/26 Original Estimate £
HRA - Jaywick Flexible Workspace		
Direct Expenditure	25,100	27,960
Direct Income	(108,090)	(135,290)
Indirect Income/Expenditure	81,440	115,120
Net Total	(1,550)	7,790
Total for Economic Growth	(1,550)	7,790
HRA - Repair & Maintenance		
Direct Expenditure	3,620,470	4,344,980
Direct Income	0	0
Indirect Income/Expenditure	973,070	991,580
Net Total	4,593,540	5,336,560
HRA - Repairs & Maintenance - Surveyors		
Direct Expenditure	820,380	873,020
Indirect Income/Expenditure	(3,080)	26,520
Net Total	817,300	899,540
Total for Development and Building Management	5,410,840	6,236,100
Total for HRA	0	0

Housing Portfolio - HRA

Scale of Charges 2025/26

		_					
			(A) 202	(B) 24/25	(C) 202	(D) 5/26	
		Date last revised	Charge Exclusive of VAT	Charge Inclusive of VAT where applicable @ 20%	Charge Exclusive of VAT	Charge Inclusive of VAT where applicable @ 20%	VAT Ind
	Effective from		01/04/2024	01/04/2024	01/04/2025	01/04/2025	
GARAGE REN	ITS AND ACCOMMODATION CHARGES		£	£	£	£	
Guest room a	ccommodation at sheltered units per night:						
	With en-suite facilities (St Marys Court, Groom House, Greenfields, Ironside Walk, Belmans Court)	Apr-18	25.00	30.00	25.00	30.00	V
	Without en-suite facilities (Vyntoner House, Kate Daniels House, Mead House, Crooked Elms)	Apr-18	20.83	25.00	20.83	25.00	V
Garage rents H tenants)	IRA (not subject to VAT unless separately let to non-council	Apr-24	11.06	11.06	11.36	11.36	*
QUESTIONNA	IRES .						
	tgage enquiries (per enquiry) quiries on resale of council flats	Apr-18 Apr-18	158.33 158.33	190.00 190.00	158.33 158.33	190.00 190.00	V V
SERVICE CHA	ARGES (per week)						
Sewerage cha Treatment Wor	rges (not subject to VAT) (See Note 1): ks:						
	Goose Green, Tendring	Apr-18	9.00	9.00	9.00	9.00	Z
	Coronation Villas, Beaumont	Apr-18	9.00	9.00	9.00	9.00	Z
	Whitehall Lane, Thorpe	Apr-24	6.66 9.00	6.66 9.00	6.84 9.00	6.84 9.00	Z Z
	Shop Road, Little Bromley Horsley Cross, Mistley	Apr-16 Apr-08	9.00	9.00	9.00	9.00	Z
Bio Systems	Tiordicy Orocci, Minutely	Apr-24	9.00	9.00	9.00	9.00	Z
Septic Tanks		Apr-24	3.52	3.52	3.62	3.62	Z
Pumping Stati	ions (not subject to VAT)	Apr-24	6.43	6.43	6.60	6.60	Z
	Sewerage charge cap where tenant in receipt of benefit	Apr-08	5.00	5.00	5.00	5.00	Z
Communal ce Heating and ho							
	Single units	Apr-24	8.59	8.59	8.82	8.82	N
	Double units Belmans Court	Apr-24 Apr-24	9.90 2.00	9.90 2.00	10.17 2.05	10.17 2.05	N N
		Apr-24	2.00	2.00	2.00	2.03	14
Other Service Sheltered House	Charges (not subject to VAT):						
	Grounds Maintenance	Apr-24	1.86	1.86	1.91	1.91	X
	Communal Electricity	Apr-24	3.24	3.24	3.33	3.33	N
Non Sheltered	Housing Grounds Maintenance	Apr-24	1.40	1.40	1.44	1.44	N
	Communal Electricity	Apr-18	1.24	1.24	1.27	1.27	N
Communal Cle	eaning (not subject to VAT) (See Note 1):						
	Langham Drive, Clacton	Apr-24	3.35	3.35	3.44	3.44	N
	Nayland Drive, Clacton	Apr-24	3.33	3.33	3.42	3.42	N
	Boxted Ave (3 Storey), Clacton Boxted Ave (2 Storey), Clacton	Apr-24 Apr-24	3.27 1.86	3.27 1.86	3.36 1.91	3.36 1.91	N N
	Polstead Way, Clacton	Apr-24	1.86	1.86	1.91	1.91	N
	Porter Way, Clacton	Apr-24	1.57	1.57	1.61	1.61	N
	Tanner Close, Clacton	Apr-24	1.48	1.48	1.52	1.52	N
	Mason Road, Clacton	Apr-24	1.68	1.68	1.73	1.73	N
	Maldon Way, Clacton Groom Park, Clacton	Apr-24 Apr-24	1.68 1.73	1.68 1.73	1.73 1.78	1.73 1.78	N N
	Leas Road , Clacton	Apr-24 Apr-24	1.73	1.73	1.78	1.78	N
	Rivers House, Walton	Apr-24	1.48	1.48	1.52	1.52	N
	Rochford House, Walton	Apr-24	1.48	1.48	1.52	1.52	N
	D'arcy House , Walton	Apr-24	1.48	1.48	1.52	1.52	N
	Churchill Court, Dovercourt	Apr-24	1.91	1.91	1.96	1.96	N
	Cliff Court, Dovercourt Nichols Close, Lawford	Apr-24 Apr-24	2.23 2.95	2.23 2.95	2.29 3.03	2.29 3.03	N N
	Grove Avenue Walton	Apr-24 Apr-24	0.93	0.93	0.96	0.96	N
		,			2.20		

Housing Portfolio - HRA

Scale of Charges 2025/26

SHELTERED UNITS SERVICE CHARGES (Not subject to VAT) (see Note 2):						
Housing Related Support Charge	Apr-17	6.34	6.34	6.51	6.51	Χ
Landlord Costs	Apr-15	13.60	13.60	13.97	13.97	Χ
Careline Alarm	Apr-17	2.00	2.00	2.00	2.00	X

(1) These charges are based on the principle of full cost recovery. (2) Only applies to tenants who are not in receipt of Housing Benefit

Garage Rent - VAT: Parking: Council Tenant Non-Council Tenant Storage: Homeless persons goods Premises suitable for parking Premises unsuitable for parking N V X

APPENDIX D

HRA Capital Programme					
	2024/25 Base £	2025/26 Budget £	2026/27 Budget	2027/28 Budget £	2028/29 Budget £
EXPENDITURE	~	~	~	~	_
Improvements, enhancement & adaptation of the Council's housing stock	3,447,870	4,626,230	4,626,230	4,626,230	4,626,230
Disabled adaptations for Council Tenants	400,000	400,000	400,000	400,000	400,000
Information Technology upgrade and replacement	20,000	20,000	20,000	20,000	20,000
Cash Incentive Scheme	60,000	60,000	60,000	60,000	60,000
	3,927,870	5,106,230	5,106,230	5,106,230	5,106,230
FINANCING					
Major Repairs Reserve	3,314,240	3,555,960	3,555,960	3,555,960	3,555,960
Direct Revenue Financing of Capital	613,630	1,550,270	1,550,270	1,550,270	1,550,270
	3,927,870	5,106,230	5,106,230	5,106,230	5,106,230

HRA RESERVES APPENDIX E

	Balance	Contribution	Contribution	Est. Balance	Contribution	Contribution	Est. Balance
	31 March	from	to	31 March	from	to	31 March
	2024	Reserves	Reserves	2025	Reserves	Reserves	2026
		2024/25	2024/25		2025/26	2025/26	
	£	£	£	£	£	£	£
HRA Reserves							
HRA General Balance	4,167,839	(860,000)	417,940	3,725,779	(1,043,020)	0	2,682,759
HRA Commitments	2,266,753	(2,266,753)	41,780	41,780	(35,860)	0	5,920
Major Repairs Reserve	4,441,572	(3,314,240)	3,314,240	4,441,572	(3,555,960)	3,555,960	4,441,572
Total Reserves	10,876,164	(6,440,993)	3,773,960	8,209,131	(4,634,840)	3,555,960	7,130,251